

CIMENTO TUPI S.A. - Under Court-Ordered Reorganization

Individual and consolidated interim financial information

Period ended September 30, 2025 (in thousands of Reais)

The Company presents next the result of its operational performance.

DEAR SHAREHOLDERS:

Cimento Tupi S.A. - Under Court-Ordered Reorganization ("Company"), in compliance with the legal and corporate provisions, submits the Management Report and the Individual and Consolidated Interim Financial Information to the Shareholders for the period ended September 30, 2025.

1 - DESCRIPTION OF THE BUSINESS

The Company is engaged in manufacturing cement and mortars of all types in its manufacturing plants located in Volta Redonda - RJ, Pedra do Sino - MG and Mogi das Cruzes - SP, digging in reserves to obtain minerals, using cement byproducts, rendering concreting services, and holding interest in other companies.

2 - CEMENT MARKET

According to the preliminary results of the National Cement Industry Union (SNIC), in the period from January to September, 2025, there was an increase of 3.0% in cement sales compared to the same period of previous year. The sector's result was marked by the duality between the still heated labor market and the impact of high interest rates, default, and high indebtedness. Consumer confidence reached the highest level since December/24, driven by employment and cooling down of inflation. However, the increase in informality and the high levels of indebtedness and default represent a limitation for demand, disputing the income of families.

3 - CONSOLIDATED ECONOMIC AND FINANCIAL PERFORMANCE OF THE COMPANY

Operating revenue

The Company's net revenue in the first nine-month period of 2025 was R\$ 382,399 thousand compared to R\$ 402,576 thousand in the same period of 2024, representing a decrease of 5.01%.

Gross profit and Ebitda

Consolidated gross profit of the Company in the first nine-month period of 2025 was R\$ 56,729 thousand, compared to R\$ 72,928 thousand in the same period of 2024. Ebitda of the first nine months of 2025 was R\$ 38,406 thousand and R\$ 52,760 thousand in the same period of 2024.

	Jan to Sep/25	Jan to Sep/24
Gross profit	56,729	72,928
Selling expenses	(11,115)	(10,511)
General and Administrative Expenses	(35,311)	(38,979)
Other operating revenues (expenses)	1,161	9,234
Operating income	11,464	32,672
Depreciation, Amortization and Depletion	20,492	18,292
Nonrecurring Expenses (Revenues)	6,450	1,796
EBITDA	38,406	52,760

* Before financial revenues and expenses

Financial liabilities

The Company reported net debt of R\$ 1,317,128 in the first nine-month period of 2025 compared to R\$ 2,392,898 in the same period of 2024. The reduction was mainly due to discounts (haircuts) applied to certain class III credits in 2024, as well as debt amortization during 2024 and 2025, both of which were in line with the New Court-ordered Reorganization Plan (PRJ) approved in July of that year.

In R\$ thousand	Jan to Sep 2025	Jan to Sep 2024
Short term		
Bank Indebtedness		
Domestic currency	9,318	-
Foreign currency	34,978	55,692
Total	44,296	55,692
Long term		
Bank Indebtedness		
Domestic currency	544,192	466,286
Foreign currency	772,254	1,918,665
Total	1,316,446	2,384,951
Total debt		
Domestic currency	553,510	466,286
Foreign currency	807,232	1,974,357
Total	1,360,742	2,440,643
Cash and cash equivalents	43,614	47,745
Net debt	1,317,128	2,392,898

Management