

CIMENTO TUPI S.A. - Under Court-Ordered Reorganization

Individual and consolidated interim financial information

Period ended June 30, 2025 (in thousands of Reais)

The Company presents next the result of its operational performance.

DEAR SHAREHOLDERS:

Cimento Tupi S.A. - Under Court-Ordered Reorganization ("Company"), in compliance with the legal and corporate provisions, submits the Management Report and the Individual and Consolidated Interim Financial Information to the Shareholders for the period ended June 30, 2025.

1 - DESCRIPTION OF THE BUSINESS

The Company is engaged in manufacturing cement and mortars of all types in its manufacturing plants located in Volta Redonda - RJ, Pedra do Sino - MG and Mogi das Cruzes - SP, digging in reserves to obtain minerals, using cement byproducts, rendering concreting services, and holding interest in other companies.

2 - CEMENT MARKET

According to the preliminary results of the National Cement Industry Union (SNIC), in the first six-month period of 2025, there was an increase of 3.5% in cement sales compared to the same period of previous year. The positive performance is related to continuous improvement in the labor market and population income, in addition to the growing real estate market, an important driver of cement consumption, which continues to grow, boosted by the resumption of Minha Casa, Minha Vida Program construction work. However, the shortage of qualified workforce and the difficulties in accessing credit due to high interest rate are the main challenges of the real estate sector.

3 - CONSOLIDATED ECONOMIC AND FINANCIAL PERFORMANCE OF THE COMPANY

Operating revenue

The Company's net revenue in the first six-month period of 2025 was R\$ 236,170 thousand, compared to R\$ 259,169 thousand in the same period of 2024, representing a decrease of 8.87%.

Gross profit and Ebitda

The consolidated net profit of the Company in the first six-month period of 2025 was R\$ 28,205 thousand, against R\$ 37,972 thousand in the same period of 2024. Ebitda in the first six-month period of 2025 was R\$ 16,324 thousand, against R\$ 26,980 thousand in the same period of 2024.

	Jan to Jun/25	Jan to Jun/24
Gross profit	28,205	37,972
Selling expenses	(7,477)	(6,965)
General and Administrative Expenses	(22,054)	(22,180)
Other operating revenues (expenses)	377	8,320
Operating income	(949)	17,147
Depreciation, Amortization and Depletion	13,645	12,145
Nonrecurring Expenses (Revenues)	3,628	(2,312)
EBITDA	16,324	26,980

* Before financial revenues and expenses

Financial liabilities

The Company reported net debt of R\$ 1,337,851 in the first six-month period of 2025 compared to R\$ 3,687,399 in the same period of 2024. The reduction was mainly due to discounts (*haircuts*) applied to certain class III credits in 2024, as well as debt amortization during 2024, both of which were in line with the New Court-ordered Reorganization Plan (PRJ) approved in July of that year.

In R\$ thousand	Jan to Jun 2025	Jan to Jun 2024
Short term		
Bank Indebtedness		
Domestic currency	8,546	455,784
Foreign currency	35,720	3,296,680
Total	44,266	3,752,464
Long term		
Bank Indebtedness		
Domestic currency	531,279	-
Foreign currency	787,754	-
Total	1,319,033	-
Total debt		
Domestic currency	539,825	455,784
Foreign currency	823,474	3,296,680
Total	1,363,299	3,752,464
Cash and cash equivalents	25,448	65,065
Net debt	1,337,851	3,687,399

Management