CIMENTO TUPI S.A. – EM RECUPERAÇÃO JUDICIAL
CNPJ No. 33.039.223/0001-11
NIRE 33.300.164.502

NOTICE OF MEETING
ORDINARY GENERAL MEETING

The Shareholders of **CIMENTO TUPI S.A. – EM RECUPERAÇÃO JUDICIAL** ("Company") are invited to attend the Ordinary General Meeting, to be held on the first call on June 10, 2025, at 2:00 p.m. (BRT), at the Company's headquarters located at Av. das Americas No. 500, Block 12, Rooms 205 e 206, Barra da Tijuca, Zip Code:22.640-100, Rio de Janeiro – RJ ("Meeting"), to deliberate on the following **AGENDA**:

(i) To take the accounts of the directors and to examine, discuss and vote on the Company's financial statements, management report, and independent auditors' report for the fiscal years ended on December 31, 2023, and December 31, 2024; and

(ii) To resolve on the allocation of the results for the fiscal years ended on December 31, 2023, and December 31, 2024.

Documents Available to Shareholders: The documents referred to in Article 133 of Law No. 6,404 of December 15, 1976, relating to the fiscal years ended on December 31, 2023, and December 31, 2024, are available for consultation at the Company's headquarters and on its Investor Relations website (https://cimentotupi.com.br/relatorio-investidor/). Additionally, (i) the documents for the fiscal year ended on December 31, 2023, were republished in summary form in the *Diário Comercial – B1* on February 12, 2025, and made fully available on the same date on the *Diário Comercial* website; and (ii) the documents for the fiscal year ended on December 31, 2024, were published in summary form in the *Diário Comercial – B1* on May 9, 2025, and also made fully available on the same date on the *Diário Comercial* website.

Participation in the Meeting: In accordance with Article 8, §5 of the Company's Bylaws, shareholders may virtually attend the Meeting through a remote electronic system. Shareholders who choose to participate virtually must send an email to andrea.junqueira@cimentotupi.com.br by 5:00 p.m. (BRT) on June 6, 2025, indicating their intention to participate and requesting the access credentials, and attaching the following mandatory documentation for qualification to attend and/or vote at the Meeting:

(a) Individuals: valid government-issued photo ID of the shareholder.

(b) Legal Entities: (a) most recent consolidated version of the bylaws or articles of association and any subsequent amendments; (b) corporate documents stating the powers of representation of the legal representatives (e.g., election or appointment instruments); and (c) valid photo ID of the legal representatives

(c) Investment Funds: (a) most recent consolidated version of the fund's bylaws and any subsequent amendments; (b) articles of association or bylaws of the fund's administrator or manager, as applicable, along with corporate documents stating powers of representation; and (c) valid photo ID of the legal representatives of the director or manager, as applicable.

If participation occurs via proxy, a scanned copy of the power of attorney and the proxy's identification documents must also be provided.

The shareholder, proxy, or legal representative will receive a confirmation email from the Company regarding their qualification status to participate in the Meeting virtually and shall submit any additional documents required within the deadlines set by the Company.

Pursuant to Article 8, §5 of the Company's Bylaws, shareholders participating virtually must confirm their votes by submitting a written statement via email to andrea.junqueira@cimentotupi.com.br immediately after the conclusion of the Meeting.

Rio de Janeiro, May 28 , 2025

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Carlos Alberto Palhano Martins Ribeiro
Chairman of the Board of Directors